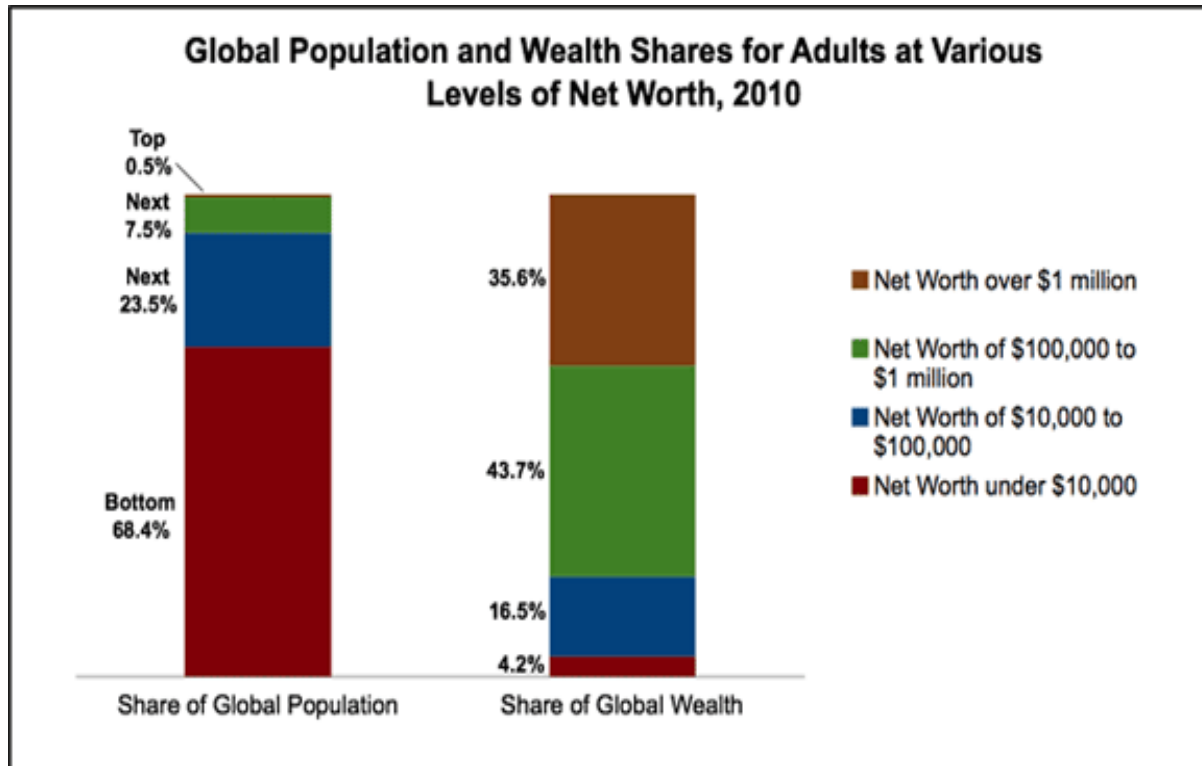


# THE ROLE OF PHILANTHROPY IN DIFFICULT TIMES

“The greatest danger in times of turbulence is not the turbulence – it is to act with yesterday’s logic”

- Peter Drucker

# THE ELDERS – COMPLEX CHALLENGES

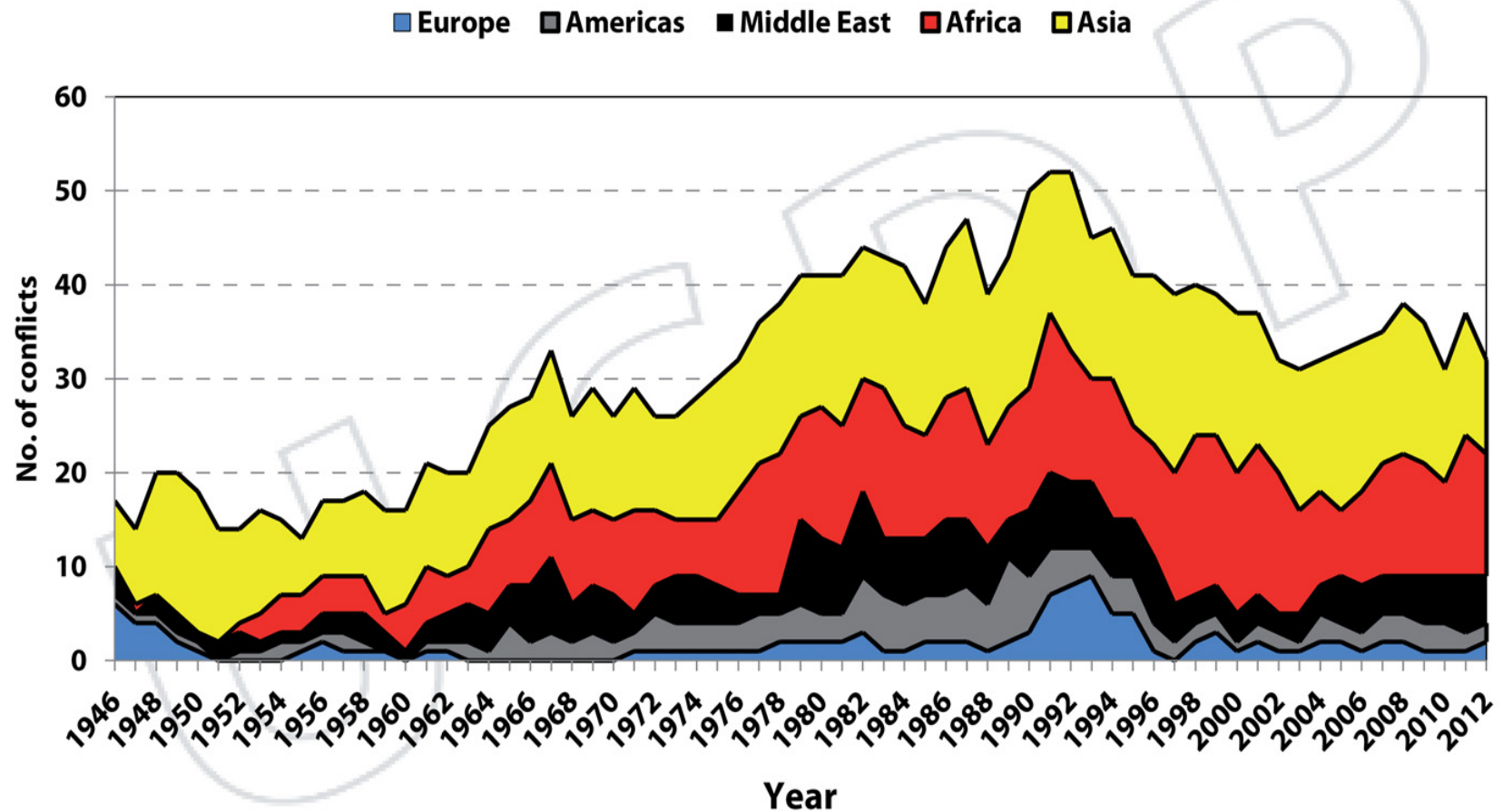


# THE ELDERS – COMPLEX CHALLENGES



# THE ELDERS – COMPLEX CHALLENGES

## Armed Conflict by Region, 1946-2012

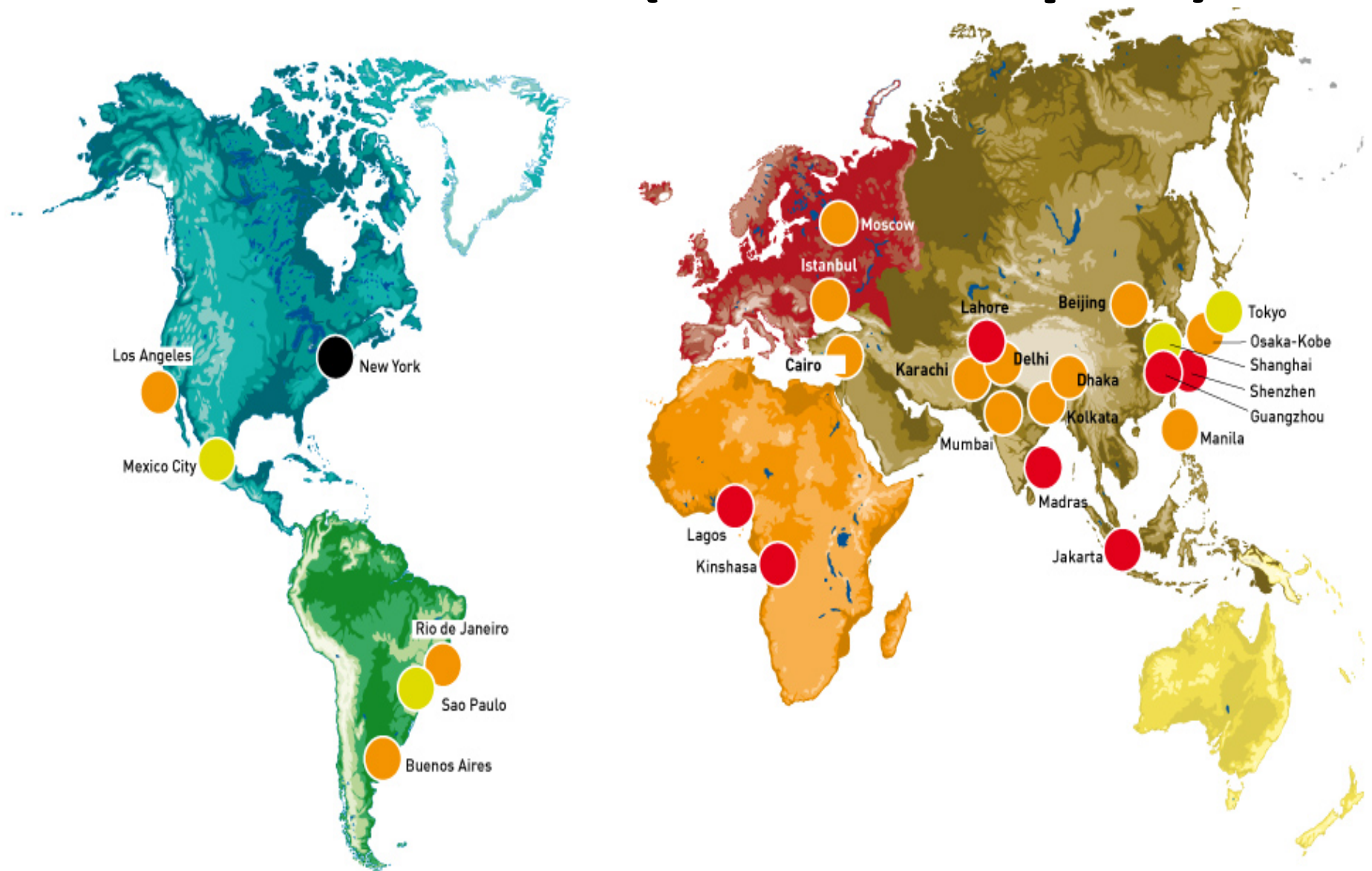


# THE ELDERS - OPPORTUNITIES





# MEGA-CITIES (10 million plus)



# PHILANTHROPY



**"Dear Mr. Gandhi, We regret we cannot fund your proposal because the link between spinning cloth and the fall of the British Empire was not clear to us."**

*Written by M. M. Rogers and illustrated by Arto R. Faizal, Wahyu S., Ary W.S.  
Creative team for Search for Common Ground in Indonesia*

Or is this Philanthropy?





# The 10 Commandments

- Take Risks
- Take on Sensitive Issues
- Support Activities that may not be sustainable in market terms
- Sustain services for deprived groups
- Think Long-Term
- Be Flexible and make Corrections
- Act Rapidly when required
- Test New Initiatives
- Fund Policy Analysis and Critique
- Fund Advocacy

# COMMUNITY PHILANTHROPY

## Community Foundations

### Defining a Community Foundation



#### BRIDGE BUILDER

Creates links between different groups or sectors, particularly when there is a climate of public distrust in institutions.



#### WISE STEWARD

Attracts and pools resources for the public good – for today and in perpetuity – and distributes those resources openly and transparently.



#### ADVOCATE

Takes a leadership role with the public, as well as local or national authorities, on issues important to the community.



#### LOCAL GRANTMAKER

Accumulates financial resources from a variety of donors, including local individuals and companies, diaspora populations, government bodies and international funders.



#### LOCAL RESPONDER

Marshals local people and groups to provide funds that respond to local issues, such as education, poverty, health, community development and others.

# Potential Roles



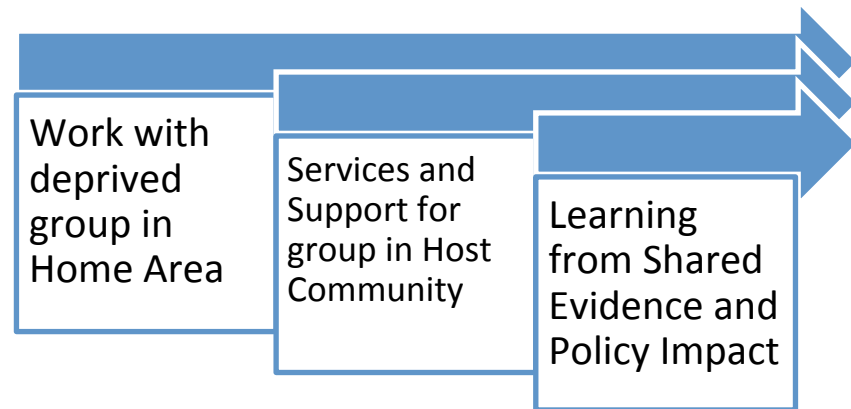
# Models of Collaboration

- THEMATIC



# Models of Collaboration

- Programmatic/Activity
  - ✓ Trans-national Community Foundation Links
  - ✓ Shared Learning
  - ✓ Partnership with other interested Foundations around the theme
  - ✓ Policy Influence





# GLOBAL ALLIANCE FOR COMMUNITY PHILANTHROPY

The Global Alliance for Community Philanthropy is a multidonor collaborative aimed at expanding and deepening the role of community philanthropy in strengthening local development efforts. Planned activities within the framework of the alliance include: 1) piloting community philanthropy projects; 2) learning, research, and evaluation; and 3) communication and representation to global stakeholders. The Global Fund for Community Foundations is the secretariat for the initiative.



# A UNIQUE CONTRIBUTION –

